

| <b>MERSEYSIDE FIRE AND RESCUE AUTHORITY</b> |  |                       |                                    |
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| <b>MEETING OF THE:</b>                      | <b>BUDGET AUTHORITY</b>  |                       |                                    |
| <b>DATE:</b>                                | <b>23<sup>RD</sup> FEBRUARY 2017</b>                                 | <b>REPORT NO:</b>     | <b>CFO/016/17</b>                  |
| <b>PRESENTING OFFICER</b>                   | <b>DCFO GARRIGAN</b>   |                       |                                    |
| <b>RESPONSIBLE OFFICER:</b>                 | <b>PAUL MURPHY, NICK SEARLE</b>                                      | <b>REPORT AUTHOR:</b> | <b>PAUL MURPHY<br/>NICK SEARLE</b> |
| <b>OFFICERS CONSULTED:</b>                  | <b>ED FRANKLIN STEWART WOODS<br/>IAN CUMMINS<br/>BERNIE SULLIVAN</b> |                       |                                    |
| <b>TITLE OF REPORT:</b>                     | <b>ASSET MANAGEMENT PLANS 2017/18 2017/18 – 2021/22</b>              |                       |                                    |

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| <b>APPENDICES:</b> | <b>APPENDIX A: ESTATES ASSET MANAGEMENT PLAN<br/>APPENDIX B: ICT ASSET MANAGEMENT PLAN<br/>APPENDIX C: TRANSPORT ASSET MANAGEMENT PLAN</b> |
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### **Purpose of Report**

1. The purpose of this report is to set out how the Authority plans to align its physical asset base with its corporate aims and objectives over the next 5 years (2017/18 – 2021/22).
2. The Asset Management Plans appended to this report take account of the financial challenge faced by the Authority and consequently the changes that are likely to be required in order to continue to meet requirements and expectations of internal and external service users.

### **Recommendation**

3. That members approve the revised Asset Management Plans provided as Appendices to this report.

### **Introduction and Background**

4. This report introduces the strategic plans which set out how the Authority will use its physical assets in an efficient and effective manner over the various life-cycles of the assets to support service delivery.
5. The asset management arrangements divide the Authority's physical resources into three broad areas;
  - Buildings, land and contents
  - ICT (including risk critical applications)
  - Transport / Vehicle fleet

6. The Asset Management Plan for each of the three areas set out the strategic considerations for the asset portfolio by outlining what programmes will be delivered, the methods of programme delivery, and what assets and resources will be required.
7. The Asset Management Plans enable the practical implementation of the Authority's strategic aims and help in identifying the optimal asset base that is necessary to support service delivery requirements.
8. The underlying principle in developing Asset Management Plans is that each asset will deliver future benefit to the Authority by supporting service delivery, whether directly or indirectly.
9. The Asset Management Plans also acknowledge that as employee numbers reduce it becomes increasingly important to ensure the provision of physical assets which enable staff to work in the most effective and productive way possible.
10. The Asset Management Plans should be viewed in conjunction with other strategic documents, in particular, the Capital Strategy and Capital Programme, supporting and informing the Financial Strategy and the budget for 2017/18 to 2021/22.

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#### **Equality and Diversity Implications**

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11. All Asset Management Plans acknowledge the need to comply with all relevant equalities legislation and best practice.

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#### **Staff Implications**

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12. There are no identified staff implications as a result of this report.

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#### **Legal Implications**

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13. Each plan recognises the relevant legislative and regulatory requirement of the particular area and details how compliance will be achieved.

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#### **Financial Implications & Value for Money**

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14. The costs associated with servicing any future investment funded by borrowing have been built into the proposed 2017/18 budget and medium term financial plan that is on today's Authority meeting agenda.
15. The Asset Management Plans are essential to enable use of financial resources in the most efficient and effective way. They provide supporting information that enables the prioritisation of capital and revenue expenditure on each of the asset groups to feed into the Authority's Plan.

16. The focus on managing assets to support strategic change programmes plays a crucial role towards the Authority's aims of securing measurable efficiency, effectiveness and value for money in delivery of its services.

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**Risk Management, Health & Safety, and Environmental Implications**

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17. The use of the Asset Management Plans minimises the risk of the Authority's major assets failing to support its overall aims, objectives and priorities and thus failing to support efficient and effective delivery of services to the community.

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**Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters***

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18. This approach will establish on an ongoing basis the suitability of the current assets held by the Authority, identifying future changes in Service need. Monitoring the performance of assets is central to effective forward planning and ensuring assets support the service delivery requirements arising from Authority's strategic priorities.

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**BACKGROUND PAPERS**

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**GLOSSARY OF TERMS**

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